CITY OF OPA-LOCKA

The City of Bright Opportunities

BUDGET WORKSHOP
Agenda

Thursday, July 10, 2025
1:30 PM

Commission Chamber
780 Fisherman Street, 3rd Floor
Opa-locka, FL 33054

City Commission
Mayor John H. Taylor Jr.
Vice Mayor Joseph L. Kelley
Commissioner Dr. Sherelean Bass
Commissioner Natasha L. Ervin
Commissioner Luis B. Santiago

Appointed Officials
Interim City Manager Sha'mecca Lawson
City Attorney Burnadette Norris-Weeks
City Clerk Joanna Flores, CMC

SPEAKING BEFORE THE CITY COMMISSION

NOTE: All persons speaking shall come forward and give your full name and address, and the name and address of the organization you are representing.

There is a three (3) minute time limit for speaker/citizens forum and participation at all city commission meetings and public hearings. Your cooperation is appreciated in observing the three (3) minute time limit policy. If your matter requires more than three (3) minutes, please arrange a meeting or an appointment with the City Clerk prior to the commission meeting. City of Opa-locka Code of Ordinances Section 2-57

DECORUM POLICY

Any person making impertinent or slanderous remarks or who become boisterous while addressing the commission, shall be declared to be out of order by the presiding officer, and shall be barred from further audience before the Commission by the presiding officer, unless permission to continue or again address the commission be granted by the majority vote of the commission members. City of Opa-locka Code of Ordinances Section 2-58

NOTICE TO ALL LOBBYISTS

Any person appearing in a paid or remunerated representative capacity before the city staff, boards, committees and the City Commission is required to register with the City Clerk before engaging in lobbying activities. *City of Opa-locka Code of Ordinances Section 2-18*

FLORIDA STATUTES, CHAPTER 285.0105

"If a person decides to appeal any decision made by the Board, Agency or Commission with respect to the proceedings, and that, for such purpose, that person may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based."

PROCEDURES FOR PUBLIC PARTICIPATION

How to watch the meeting

Members of the public can watch public meetings and public hearings at https://www.youtube.com/user/CityofOpaLocka

City Commission Meetings are held in-person while allowing virtual participation. Members of the public wishing to address the Commission may do so in person or virtually.

To participate virtually, please register prior to the start of the meeting via the City of Opa-locka website at www.opalockafl.gov.

CITY OF OPA-LOCKA

"The City of Bright Opportunities"

AGENDA
BUDGET WORKSHOP
July 10, 2025
1:30 PM

1. **CALL TO ORDER:**

2. **ROLL CALL:**

3. **INVOCATION:**

4. **PLEDGE OF ALLEGIANCE:**

5. **PUBLIC COMMENTS:**
   Agenda Items Only

6. **PROPOSED FY 2026 BUDGET PRESENTATION:**

   1. **Fund Overview**
   2. **Division Reviews**

7. **DISCUSSION:**

   1. **Millage Rate**
   2. **Special Events**

8. **NEXT STEPS:**

9. **ADJOURNMENT:**

For further information, please contact the Office of the City Clerk by telephone at (305) 953-2800 or email jflores@opalockafl.gov.

FY 26 Budget Workshop

July 10, 2025

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Timeline

- ○ - Jul 10 - Initial Workshop (Tuesday)
- ○ - Jul 15 - Second Workshop (Tentative)
- ○ - Jul 23 - Adoption Of Preliminary Budget & Millage Rate
- ○ - Jul 31 - Submission Of Preliminary Budget To State
- ○ - Aug 31 - Return Of Budget From State With Possible Guidance
- ○ - Sep 10 - Tentative Budget & Millage Rate Hearing
- ○ - Sep 24 - Final Budget & Millage Rate Hearing
- ○ - Sep 25 - Resubmit To State If Different Than Returned By State
- ○ - Oct 22 - Adoption Of Five-Year Plan
- ○ - Oct 31 - Submission Of Five-Year Plan To State

Agenda

- Budget Highlights
- Fund Overview – Financial Condition
- Division Budgets – Objectives & Expense
- Discussion – Millage Rate
  - Special Events
  - Other

Highlights

- ○ - Recommended Millage Rate - 8.9797 Mills (2% Reduction)
- ○ - Miami-Dade County Water Debt ($8M) Paid Off
- ○ - $11.4 Million Capital Investment Program
- ○ - Installation Of Citywide State Of Art Financial System (ERP)
- ○ - First Arabian Nights Festival In Two Decades
- ○ - City's 100th Birthday
- ○ - ARPA Grant Funds Fully Expended
- ○ - Cairo Lane Project Completed
- ○ - Five Additional Patrol Officers (COPS Grant / Re-Organization)

City Overview

	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Headcount (Budget)			
Full-Time	185	191	6
Part-time	32	31	(1)
$ Million			
Funding			
Total - Ex Transfer In	$42,386,914	$45,053,020	$2,666,106
Transfer In	19,958,896	23,124,232	3,165,336
Total Funding	$62,345,809	$68,177,252	$5,831,443
Expenditure			
Total - Ex Transfer Out	$55,838,317	$56,968,539	$1,130,221
Transfer Out	19,958,896	23,124,232	3,165,336
Total Expenditure	$75,797,213	$80,092,770	$4,295,558
Over / (Under)	($13,451,403)	($11,915,519)	$1,535,885
Fund Balance			
Opening	$35,889,035	$22,437,632	($13,451,403)
(Use Of) / Ad To	(13,451,403)	(11,915,519)	1,535,885
Closing	$22,437,632	$10,522,113	($11,915,519)

Financial Structure

FY 26 Expenditure - $ Millions

Operating Funds

General Fund	$26.0
Water-Sewer Operating Fund	9.6
Stormwater Operating Fund	1.6
	$37.3

Capital Improvement Funds

Safe Neighborhood CIP Fund	$3.4
Water-Sewer CIP Fund	2.6
Stormwater CIP Fund	4.6
	$10.6

Internal Service Funds

Risk Management	$4.5
Information Technology	1.8
	$6.3

Other Funds

Debt Service	$0.6
Peoples' Transportation Plan	1.2
Town Center	0.5
Police Special Funds	0.4
ARPA	0.0
	$2.8

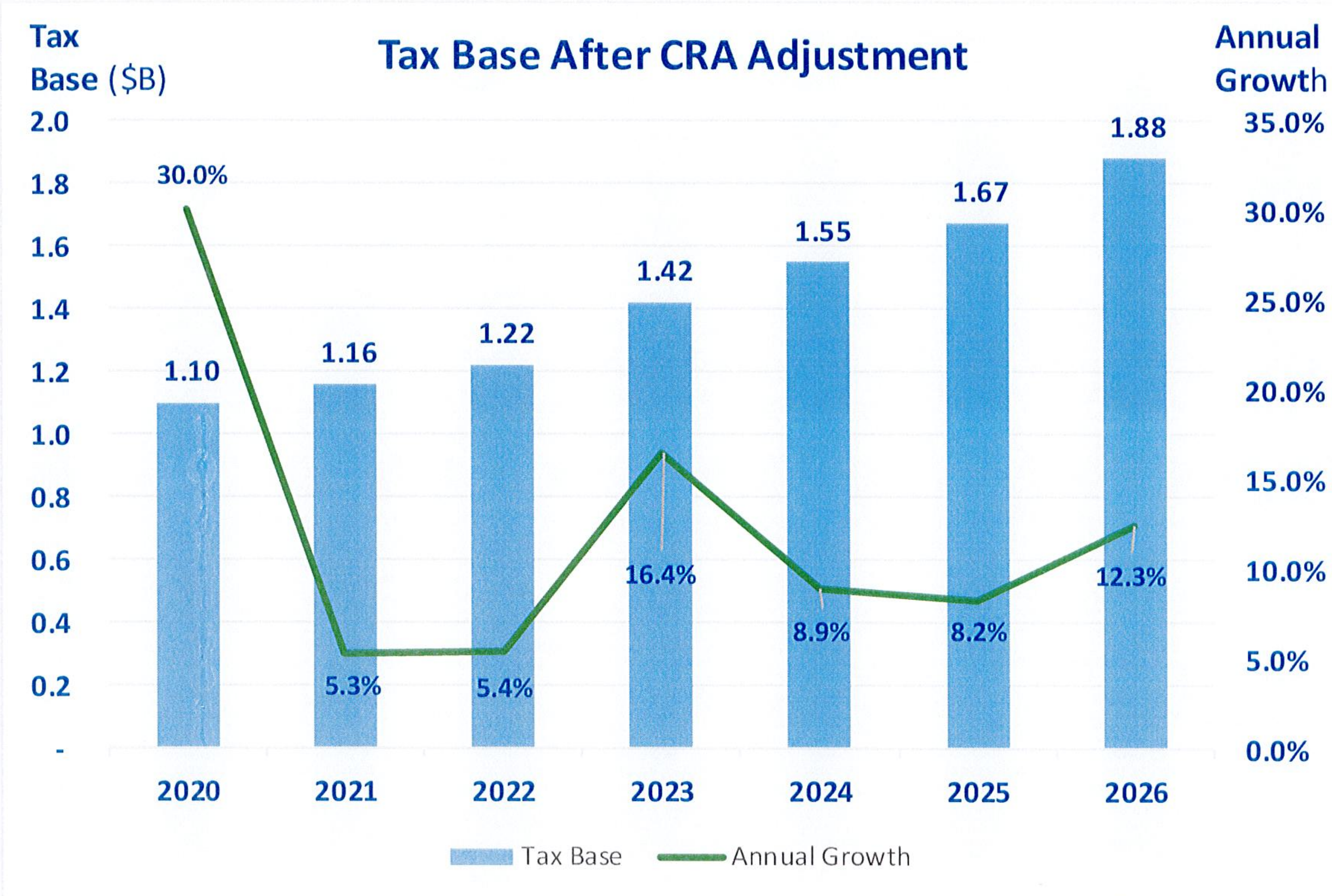
Total - Excluding Transfer-Out $\boxed{\$57.0}$

General Fund Overview

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
Revenue/Grants/Loans	$22,797,734	$24,484,407	$1,686,673
Transfer In	4,740,824	7,573,810	2,832,986
Total Funding	$27,538,557	$32,058,216	$4,519,659
Expenditure			
Expenditure	$22,415,618	$25,977,885	$3,562,268
Transfer Out - Other	5,332,321	5,679,679	347,357
Transfer Out - Safe Neigh CIP	2,315,016	1,135,362	(1,179,654)
Total Expenditure	$30,062,955	$32,792,926	$2,729,971
(Use Of)/Add't To Fund Bal	($2,524,398)	($734,710)	$1,789,688
Fund Balance			
Opening	$8,591,426	$6,067,028	($2,524,398)
(Use Of)/Add't To Fund Bal	(2,524,398)	(734,710)	1,789,688
Closing	$6,067,028	$5,332,318	($734,710)

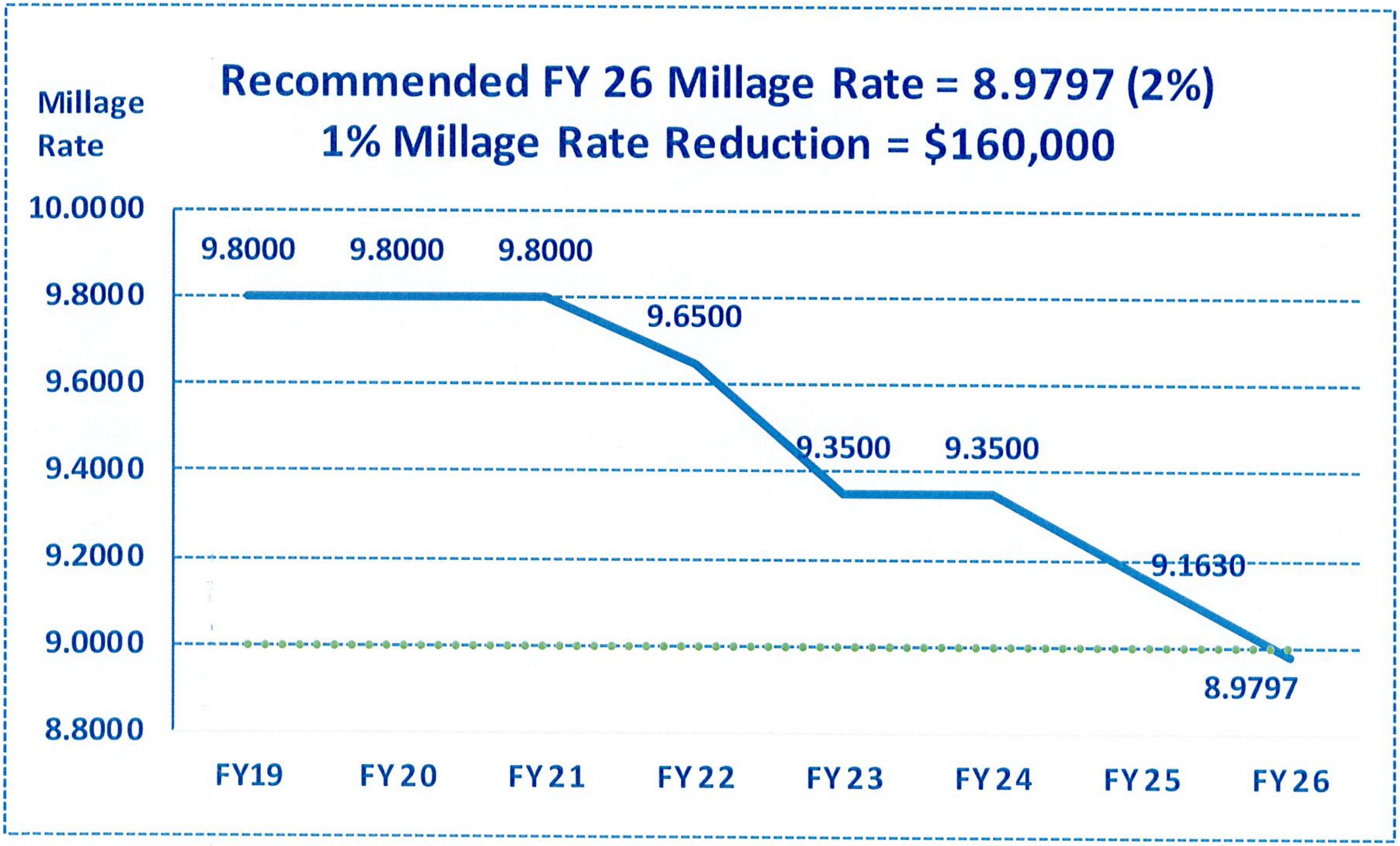
General Fund Revenue

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Revenue			
Property Tax	$14,787,968	$16,087,253	$1,299,285
Franchise Fees	2,544,682	2,616,261	71,579
Permits	1,212,640	1,246,594	33,954
Fines & Forfeitures	2,052,368	2,126,682	74,314
Grants	90,053	185,718	95,665
Other	2,110,023	2,221,898	111,875
Total Revenue	$22,797,734	24,484,407	1,686,673
Transfer In - G&A	868,379	795,812	(72,566)
Transfer In - Debt Service	3,872,445	6,777,997	2,905,552
Total Transfer In	$4,740,824	7,573,810	2,832,986
Total Funding	$27,538,557	$32,058,216	$4,519,659



Tax Base After CRA Adjustment
Tax Base ($B)
Annual Growth
2.0
1.8
1.6
1.4
1.2
1.0
0.8
0.6
0.4
0.2
-
35.0%
30.0%
25.0%
20.0%
15.0%
10.0%
5.0%
0.0%
1.10
1.16
1.22
1.42
1.55
1.67
1.88
30.0%
5.3%
5.4%
16.4%
8.9%
8.2%
12.3%
2020
2021
2022
2023
2024
2025
2026
Tax Base
Annual Growth

9


Recommended FY 26 Millage Rate = 8.9797 (2%)
1% Millage Rate Reduction = $160,000
Millage Rate
10.0000
9.8000
9.6000
9.4000
9.2000
9.0000
8.8000
9.8000
9.8000
9.8000
9.6500
9.3500
9.3500
9.1630
8.9797
FY19
FY20
FY21
FY22
FY23
FY24
FY25
FY26

General Fund Expenditure

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Expenditure			
Compensation	$14,674,363	$17,339,935	$2,665,572
Operating Expense / Other	6,642,083	7,462,950	820,868
Capital	249,172	175,000	(74,172)
Contingency	850,000	1,000,000	150,000
Total Expenditure Ex Trans Out	$22,415,618	$25,977,885	$3,562,268
Transfer Out			
Transfer Out - Safe Neighborhood (CIP)	$2,315,016	$1,135,362	($1,179,654)
Transfer Out - Other (Operating Expense)	5,332,321	5,679,679	347,357
Total Transfer Out	$7,647,337	$6,815,041	($832,297)
Total Expenditure	$30,062,955	$32,792,926	$2,729,971

Water-Sewer Operating Fund Overview

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
Revenue	$9,758,889	$9,792,477	$33,589
Transfer In	186,650	250,870	64,220
Total Funding	$9,945,539	$10,043,347	$97,809
Expenditure			
Expenditure	$10,503,725	$9,638,433	($865,292)
Transfer Out - Other	1,384,667	1,501,503	116,836
Transfer Out - WS CIP	177,361	1,900,000	1,722,639
Total Expenditure	$12,065,753	$13,039,936	$974,183
(use Of)/Add't To Fund Bal	($2,120,214)	($2,996,589)	($876,374)
Fund Balance			
Opening	$6,935,250	$4,815,036	($2,120,214)
(Use Of)/Add't To Fund Bal	(2,120,214)	(2,996,589)	(876,374)
Closing	$4,815,036	$1,818,447	($2,996,589)

Water-Sewer Operating Fund Revenue

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
Water-Sewer Fees	$9,551,429	$9,551,429	$0
Fire Hydrant Assessment	92,150	94,730	2,580
Impact Fees	-	65,160	65,160
Other	115,310	81,159	(34,151)
Total Revenue	$9,758,889	$9,792,477	$33,589
Transfer In	186,650	250,870	64,220
Total Revenue	$9,945,539	$10,043,347	$97,809

Water-Sewer Operating Fund Expenditure

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Expenditure			
Compensation	$850,287	$1,255,451	$405,164
Operating Expense			
Water, Wastewater,Billing (County)	5,512,002	6,020,044	508,042
Other Operating Expense	1,094,611	1,397,778	303,167
Total Operating Expense	$6,606,613	$7,417,822	$811,209
Other Uses	1,081,100	83,533	(997,567)
Capital	408,643	306,000	(102,643)
Debt Service			
County	1,089,337	-	(1,089,337)
Other	367,745	375,627	7,882
Contingency	100,000	200,000	100,000
Total Expenditure - Ex. Trf-Out	$10,503,725	$9,638,433	($865,292)
Transfer Out			
To Water-Sewer CIP Fund	177,361	1,900,000	1,722,639
Transfer Out - Other	1,384,667	1,501,503	116,836
Total Expenditure	$12,065,753	$13,039,936	$974,183

Stormwater Operating Fund Overview

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
Stormwater Fees	$1,925,000	$1,925,000	-
Impact Fees	-	204,946	204,946
Interest Income	140,000	34,659	(105,341)
Total Funding	$2,065,000	$2,164,605	$99,605
Expenditure			
Expenditure	$1,412,063	$1,642,115	$230,052
Transfer Out - Other	278,789	371,149	92,360
Transfer Out - Stormwater CIP	1,079,101	3,626,075	2,546,974
Total Expenditure	$2,769,953	$5,639,339	$2,869,386
(use Of)/Add't To Fund Bal	($704,953)	($3,474,733)	($2,769,780)
Fund Balance			
Opening	$6,065,598	$5,360,645	($704,953)
(Use Of)/Add't To Fund Bal	(704,953)	(3,474,733)	(2,769,780)
Closing	$5,360,645	$1,885,912	($3,474,733)

Stormwater Operating Fund Expenditure

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
Compensation	$273,259	$461,059	$187,800
Operating Expense	811,325	1,020,577	209,252
Other Uses (Penalties)	63,000	-	(63,000)
Capital	4,000	-	(4,000)
Debt Service	10,479	10,479	-
Contingency	250,000	150,000	(100,000)
Total Expenditure - Ex Trans Out	$1,412,063	$1,642,115	$230,052
Transfer Out			
Transfer Out - Stormwater CIP Fund	1,079,101	3,626,075	2,546,974
Transfer Out - Other	278,789	371,149	92,360
Transfer Out	$1,357,890	$3,997,224	$2,639,334
Total Expenditure	$2,769,953	$5,639,339	$2,869,386

CIP Overview

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
Fuel Tax	$295,000	$300,000	$5,000
Grants	433,111	1,500,000	1,066,889
CiTT Funding	283,000	800,000	517,000
Transfer-In - General Fund	2,314,516	1,135,362	(1,179,154)
Transfer-In - Water-Sewer Ops	177,361	1,900,000	1,722,639
Transfer-In - Stormwater Ops	1,079,101	3,626,075	2,546,974
Transfer-In - ARPA	5,361,687	2,132,467	(3,229,220)
Total	$9,943,776	$11,393,904	$1,450,128
Expenditure			
Safe Neighborhood CIP	$4,446,800	$3,375,236	($1,071,564)
People's Trans Plan CIP	283,000	800,000	517,000
Water-Sewer CIP	2,814,875	2,649,126	(165,749)
Stormwater CIP	2,399,101	4,569,542	2,170,441
Total	$9,943,776	$11,393,904	$1,450,128

Peoples' Transportation Plan Fund Overview

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
County CITT Revenue	$975,426	$1,058,236	$82,810
Grants	175,426	174,050	(1,375)
Total Funding	$1,150,851	$1,232,287	$81,435
Expenditure			
Community Bus / On Demand	$350,851	$432,287	$81,435
Road Resurfacing	155,000	-	(155,000)
Cairo Lane	-	800,000	800,000
Sidewalks	128,000	-	(128,000)
Total Expenditure	$633,851	$1,232,287	$598,435
Over / (under)	$517,000	-	($517,000)

ARPA Fund Overview

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
Interest	$190,000	$40,000	($150,000)
Total Funding	$190,000	$40,000	($150,000)
Expenditure			
Total Expenditure - Ex Transfer Out	$13,359	$19,000	$5,641
Total Transfer Out	5,519,195	2,132,467	(3,386,728)
Total Expenditure	$5,532,554	$2,151,467	($3,381,087)
(Use Of)/Add't To Fund Bal	($5,342,554)	($2,111,467)	$3,231,087
Fund Balance			
Opening	$7,601,088	$2,258,534	($5,342,554)
(use Of)/Add't To Fund Bal	(5,342,554)	(2,111,467)	3,231,087
Closing	$2,258,534	$147,067	($2,111,467)

Debt Service Fund Overview

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
Revenue (Pledged)	5,030,000	4,975,000	($55,000)
Total Funding	$5,030,000	$4,975,000	($55,000)
Expenditures			
Debt Service	$4,254,376	$622,559	($3,631,817)
Transfer Out - To General Fund	3,872,445	6,777,997	2,905,552
Total Expenditures	$8,126,821	$7,400,556	($726,265)
Over / (Under)	($3,096,821)	($2,425,556)	$671,265
Fund Balance			
Open	$5,522,377	$2,425,556	($3,096,821)
(Use Of) / Add To Fund Balance	(3,096,821)	(2,425,556)	671,265
Close	$2,425,556	-	($2,425,556)

Town Center Fund Overview

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
Rent	$288,829	$296,744	$7,915
Interest Income	15,000	10,000	(5,000)
Transfers-In From General Fund	265,534	207,434	(58,100)
Total Funding	$569,363	$514,178	($55,185)
Expenditure			
Operating Expense	$512,163	$514,178	$2,015
Capital	57,200	-	(57,200)
Total Expenditure	$569,363	$514,178	($55,185)
Over / (Under)	-	-	-

Special Law Enforcement Fund Overview

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
Revenue - Seizure Funds	$350,000	$250,000	($100,000)
Interest	10,000	5,000	(5,000)
Total Funding	$360,000	$255,000	($105,000)
Expenditure			
Shotspotter	$156,000	$99,000	(57,000)
Sergeant Exams	11,000	-	(11,000)
Tactical Gear	65,000	60,000	(5,000)
Storage Shelving	70,000	-	(70,000)
Vehicle Leasing	215,963	217,963	2,000
Total Expenditure	$517,963	$376,963	($141,000)
(use Of)/Add't To Fund Bal	($157,963)	($121,963)	$36,000
Fund Balance			
Opening	$299,136	$141,172	($157,963)
(Use Of)/Add't To Fund Bal	(157,963)	(121,963)	36,000
Closing	$141,172	$19,209	($121,963)

Law Enforcement Training Trust Fund Overview

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Funding			
Revenue - Court Fees	$2,500	$2,500	-
Total Funding	$2,500	$2,500	-
Expenditure			
Schools	$9,000	$33,000	$24,000
Training Supplies	15,000	20,000	5,000
Total Expenditure	$24,000	$53,000	$29,000
(use Of)/Add't To Fund Bal	($21,500)	($50,500)	($29,000)
Fund Balance			
Opening	120,734	$99,234	($21,500)
(Use Of)/Add't To Fund Bal	(21,500)	(50,500)	(29,000)
Closing	$99,234	$48,734	($50,500)

Operating Fund Summary

- Current Year Revenue Sufficient To Meet Community Needs And Commission Goals But Doesn't Generate Sufficient Suplus To Fund Internally Funded Capital Investment Program.

- Goal - Improved Revenue-Operating Expense Relationships Needed To Address Future Capital Requirements

Division Expenditure Budgets

General Fund Divisions

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Commission	$135,960	$166,560	$30,600
City Manager	946,194	958,843	12,649
Non-Dept	2,032,529	1,833,901	(198,627)
Clerk	609,937	646,908	36,971
Attorney	484,000	514,000	30,000
Finance	1,534,001	1,885,972	351,971
Human Resources	537,055	600,891	63,836
Housing & Social Services	32,126	278,914	246,788
Planning & Community Dev	715,822	925,596	209,774
Building & Licenses	800,022	892,318	92,296
Parks & Recreation	1,212,120	1,600,698	388,578
Police	9,394,983	11,127,154	1,732,171
Code Enforcement	679,640	876,990	197,350
Beautification & Maintenance	1,491,807	1,631,407	139,600
Public Works - Admin	467,261	593,398	126,137
Public Works - Streets	586,909	617,063	30,154
Public Works - Vehicle Maintenan	755,252	827,272	72,020
Total - Ex Transfer Out	$22,415,618	$25,977,885	$3,562,268
Transfer Out	7,647,337	6,815,041	(832,297)
Total - General Fund	$30,062,955	$32,792,926	$2,729,971

Commission

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Total Compensation	**54,860**	**54,890**	**30**
<u>Operating Expense</u>			
Monthly Allowance	**3,000**	**18,000**	**15,000**
Travel	**30,000**	**40,000**	**10,000**
State Of The City	**10,000**	**12,500**	**2,500**
Memberships	**5,000**	**5,150**	**150**
Scholarship	**5,000**	**5,000**	**-**
Conferences & Meetings	**14,000**	**14,420**	**420**
Other	**14,100**	**14,600**	**500**
Total Operating Expense	**81,100**	**109,670**	**28,570**
Total Expense	**135,960**	**164,560**	**43,570**

City Manager

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	**11**	**7**	**(4)**
Total Compensation	**925,544**	**914,893**	**(10,651)**
Operating Expense			
Other Contract Services	**-**	**3,000**	**3,000**
Travel & Per Diem	**3,000**	**10,000**	**7,000**
Memberships	**10,000**	**10,300**	**300**
Educational Costs	**1,000**	**5,000**	**4,000**
Conference & Meetings	**1,000**	**4,000**	**3,000**
Other Expenses	**4,650**	**7,650**	**3,000**
Total Operating Expense	**19,650**	**41,450**	**21,800**
Capital			
Furniture & Fixtures	**1,000**	**2,500**	**1,500**
Total Capital	**1,000**	**2,500**	**1,500**
Total Expense	**946,194**	**958,843**	**12,649**

Non-Department

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Operating Expense			
Other Professional Services	296,375	265,000	(31,375)
Other Contracted Services	25,000	65,000	40,000
Electric Gas Water	192,129	206,620	14,491
Rentals & Leases	50,250	42,806	(7,444)
Other Advertising	5,000	5,000	-
General Expenses	33,100	37,500	4,400
Total Operating Expense	601,854	621,926	20,073
Other Uses			
Employee Leave Payout	282,675	184,475	(98,200)
Legal Settlements	273,000	-	(273,000)
Tax Payments	25,000	27,500	2,500
Total Other Uses	580,675	211,975	(368,700)
Total Contingency	850,000	1,000,000	150,000
Total Expense Ex Transfer Out	2,032,529	1,833,901	(198,627)
Transfer Out			
Transfer Out - Safe Neigh CIP	2,315,016	1,135,362	(1,179,654)
Other Transfers	5,332,321	5,679,679	347,357
Total Transfer Out	7,647,337	6,815,041	(832,297)
Total Expense	9,679,866	8,648,942	(1,030,924)

City Clerk Budget Objectives

- Increase Commission Support With Additional Aide
- Oversee Program To Improve Record Retention, Destroy Obsolete Records And Terminate Surplus Storage Rental
- Utilize Technology And Best Practices For Effective Service Delivery
- Adminster Public Records Management Plan

City Clerk

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	5	6	1
Total Compensation	399,989	541,808	141,819
Operating Expense			
Other Professional Services	159,800	10,200	(149,600)
Other Contracted Services	13,500	50,000	36,500
Rentals & Leases	8,873	10,300	1,427
Legal Advertising	9,000	5,000	(4,000)
Other Expense	12,720	22,100	9,380
Total Operating Expense	203,893	97,600	(106,293)
Capital			
Furniture & Fixtures	6,055	1,500	(5,500)
Total Capital	6,055	1,500	(5,500)
Total Expense	609,937	640,908	30,026

City Attorney

	FY 25	FY 26	
Account Title	**Fcst**	**Proposed**	**Over / (Under) Fcst**
Operating Expense			
Outside Professional Services	80,000	100,000	20,000
City Attorney Litigation	140,000	150,000	10,000
City Attorney Retainer	264,000	264,000	-
Total Operating Expense	484,000	514,000	30,000
Total Expense	484,000	514,000	30,000

Finance Budget Objectives

- Implement State Of Art Citywide Finance System (ERP)
- Issue Annual Financial Statement & Audit Report By June 30th
- Develop Plan For Reassuming Utility Billing & Collection Responsibilities From The County
- Continued Participation In Continuing Education, Ethics Training & Relevant Seminars
- Perform Financial Operations In Accordance With Policies & Procedures

Finance

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	**10**	**13**	**3**
Total Compensation	**865,801**	**1,224,999**	**359,198**
Operating Expense			
Other Professional Services	**328,000**	**308,000**	**(20,000)**
Accounting & Auditing	**150,000**	**150,000**	**-**
Other Contract Services	**102,000**	**114,140**	**12,140**
Credit Card Fee	**72,000**	**52,972**	**(19,028)**
Other Expense	**16,200**	**34,361**	**16,661**
Total Operating Expense	**668,200**	**659,473**	**(10,227)**
Capital			
Computer Equipment	**-**	**1,500**	**1,500**
Total Capital	**-**	**1,500**	**1,500**
	-	**-**	**-**
Total Expense	**1,534,001**	**1,885,972**	**350,471**

HR Budget Objectives

- Modernize Talent Acquistion And Workforce Planning
- Strengthen Employee Engagement And Recognition Programs
- Update HR Policies For Compliance And Clarity
- Enhance Management Training And Accountability
- Maintain Proactive Employee Relations And Conflict Resolution

Human Resources

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	**3**	**3**	**-**
Total Compensation	**214,455**	**249,191**	**34,736**
Operating Expense			
Employee Physicals	**10,000**	**10,000**	**-**
Other Professional Services	**165,000**	**165,000**	**-**
Other Contracted Services	**84,200**	**79,700**	**(4,500)**
Employee Recognition	**10,000**	**18,000**	**8,000**
Rentals & Leases	**14,500**	**15,200**	**700**
Employee Training	**750**	**5,000**	**4,250**
Education Assistance	**-**	**20,000**	**20,000**
Other Expense	**8,150**	**8,800**	**2,150**
Total Operating Expense	**292,600**	**321,700**	**29,100**
Other Uses			
Unemployment Compensation	**28,000**	**28,000**	**-**
Total Other Uses	**28,000**	**28,000**	**-**
Capital			
Furniture & Equipment	**2,000**	**2,000**	**-**
Total Capital	**2,000**	**2,000**	**-**
Total Expense	**537,055**	**600,891**	**63,836**

Housing & Social Services

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	**2**	**2**	**-**
Total Compensation	**21,326**	**184,164**	**162,838**
Operating Expense			
Other Professional Services	**-**	**25,000**	**25,000**
Other Contracted Services	**10,000**	**50,000**	**40,000**
Other Expense	**800**	**18,750**	**17,950**
Total Operating Expense	**10,800**	**93,750**	**82,950**
Other Uses			
Residential Maintenance Assistan	**-**	**-**	**-**
Total Other Uses	**-**	**-**	**-**
Capital			
Furniture & Fixtures	**-**	**1,000**	**1,000**
Total Capital	**-**	**1,000**	**1,000**
Total Expense	**32,126**	**278,914**	**246,788**

Community Development Budget Objectives

- Continued Annexation Application Preparation
- Implement & Manage Property Registration Process To Facilitate Improved Maintenance Of Abandoned & Foreclosed Properties
- Residential Maintenance Assistance Program
- Develop Program To Increase Resident Participation In New Projects
- Create Programs To Incentivize Development Of Desirable Projects

Community Development

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	**5**	**5**	**-**
Total Compensation	**387,108**	**476,846**	**89,738**
Operating Expense			
Other Professional Services	**69,750**	**218,750**	**149,000**
Other Expense	**33,963**	**30,000**	**(3,963)**
Total Operating Expense	**103,713**	**248,750**	**145,037**
Other Uses			
Community Historic Grant	**100,000**	**-**	**(100,000)**
Residential Maint Assstance Grant	**-**	**100,000**	**100,000**
Commercial Grants	**125,001**	**-**	**(125,001)**
Total Other Uses	**225,001**	**100,000**	**(125,001)**
Total Expense	**715,822**	**825,596**	**109,774**

Building & Licenses Budget Objectives

- Implement Customer Self-Service Portal In Conjunction With ERP
- Consultant Study To Enhance Operational Effectiveness
- Automate Permitting & Business Tax Receipts Calculations
- Update Permit & Licensing Fee Structure
- Continue Recognition Of New Opa-locka Businesses

Building & Licenses

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)			
Full-Time	8	7	(1)
Part-Time	6	6	-
Total Compensation	**776,577**	**821,418**	**44,841**
Operating Expense			
Other Professional Services	-	31,500	31,500
Other Contract Services	2,500	5,500	3,000
Other Expense	18,945	29,900	10,955
Total Operating Expense	**21,445**	**66,900**	**45,455**
Capital			
Office Furniture & Equipment	2,000	2,000	-
Total Capital	**2,000**	**4,000**	**2,000**
Total Expense	**800,022**	**892,318**	**92,296**

Parks & Recreation Budget Objectives

- Plan For Implementation Of Parks & Recreation Master Plan
- Multi-Generational Recreation Programs & Facilities
- Development Of Co-Operative Programs
- Aggressive Community Outreach To Promote Parks & Recreation Programs

Parks & Recreation

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)			
Full-Time	10	10	-
Part-Time	14	14	-
Total Compensation	787,727	1,044,441	256,714
Operating Expense			
Other Contracted Services	72,000	21,000	(51,000)
Travel & Per Diem	5,000	5,200	200
Special Events	156,957	423,000	266,043
Pool Maintenance	14,250	15,750	1,500
Football	35,000	38,000	3,000
Cheerleading	5,800	6,000	200
Soccer	2,000	5,000	3,000
Seniors Services	28,000	30,000	2,000
Summer Camp Program	11,000	12,000	1,000
Other Expense	62,350	46,100	(16,250)
Total Operating Expense	392,357	602,050	209,693
Capital			
Improvement - Other Than Bldg	6,450	5,000	(1,450)
Machinery & Equipment	19,586	2,500	(17,086)
Furniture & Equipment	6,000	14,000	8,000
Total Capital	32,036	21,500	(10,536)
	-	-	-
Total Expense	1,212,120	1,600,698	388,578

Police Department Budget Objectives

- Provide Exceptional Service
- Sponsor Police Academy Students To Facilitate Retention
- Replace Outdated Communication & Other Special Equipment
- Organize Community Response Team
- Train & Equip Mobil Field Force
- COPS Grant / Reorganization Provides Five Additional Patrol Officers

Police Department

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)			
Full-Time Sworn	48	51	3
Full-Time Non-Sworn	16	19	3
Part-Time Non-Sworn	11	11	-
Total Compensation	8,148,686	9,417,676	1,268,990
Operating Expense			
Other Professional Services	38,250	47,000	8,750
Other Contracted Services	43,440	50,500	7,060
Travel & Per Diem	8,877	10,000	1,123
Operating Expense	39,545	41,580	2,035
Clothing & Uniform Expense	59,077	35,000	(24,077)
Software Maintenance	230,451	128,800	(101,651)
Community Policing	10,893	11,000	107
Vehicle Lease	362,853	502,848	139,995
Other Expense	64,583	73,750	9,167
Total Operating Expense	857,969	900,478	42,509
Other Uses			
Red Light Camera Service	307,966	725,000	417,034
Total Other Uses	307,966	725,000	417,034
Capital			
Automotive Equipment	33,000	80,000	47,000
Office Furniture & Equipment	5,280	4,000	(1,280)
Computer Equipment	42,082	-	(42,082)
Total Capital	80,362	84,000	3,638
Total Expense	9,394,983	11,127,154	1,732,171

Code Compliance Budget Objectives

- Consultant Study To Enhance Operational Effectiveness
- Utilize Technology To Improve Efficiency
- Upgrade Office Facilities To Accommodate Increased Code Officers
- All Code Officers To Be Trained And Certified
- Implement Electronic Lien Filing

Code Compliance

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	10	10	-
Total Compensation	551,411	686,507	135,096
Operating Expense			
Other Professional Services	11,000	40,000	29,000
Other Contracted Services	15,280	9,500	(5,780)
Postage	14,500	17,000	2,500
Clothing & Uniform Expense	6,000	7,000	1,000
Vehicle Lease	65,699	75,583	9,884
Other Expense	14,750	22,400	7,650
Total Operating Expense	127,229	171,483	44,254
Capital			
Office Funiture & Equipment	1,000	10,000	9,000
Computer Equipment	-	9,000	9,000
Total Capital	1,000	19,000	18,000
Total Expense	679,640	876,990	197,350

Beautification Division Budget Objectives

- Continued High Standards In Maintaining Buildings & Grounds
- Energy Audits

Beautification & Maintenance

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	**15**	**15**	**-**
Total Compensation	**759,018**	**881,626**	**122,608**
Operating Expense			
Other Contracted Services	**357,500**	**353,500**	**(4,000)**
Uniform Rental/Laundry	**11,500**	**10,816**	**(684)**
Solid Waste Disposal Fee	**25,000**	**25,000**	**-**
Rentals & Leases	**24,701**	**23,010**	**(1,691)**
Building Repair & Maint	**135,062**	**132,500**	**(2,562)**
Grounds Maintenance	**20,000**	**60,000**	**40,000**
Tree Trimming	**-**	**27,000**	**27,000**
Maintenance Supplies	**40,000**	**40,000**	**-**
Vehicles - Leased	**42,355**	**37,355**	**(5,000)**
Other Expense	**10,350**	**10,600**	**250**
Total Operating Expense	**666,468**	**719,781**	**53,313**
Capital			
Building Improvement	**12,000**	**10,000**	**(2,000)**
Improvements Other Than Building	**35,831**	**15,000**	**(20,831)**
Machinery & Equipment	**18,490**	**5,000**	**(13,490)**
Total Capital	**66,321**	**30,000**	**(36,321)**
Total Expense	**1,491,807**	**1,631,407**	**139,600**

PW Administration Budget Objectives

- Ensure Effective & Efficient Use Of City Funds In All PW Activities
- Establish Robust Department-Wide Safety Program

Public Works - Admin

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	5	4	(1)
Total Compensation	398,824	435,906	37,082
Operating Expense			
Other Professional Services	35,000	115,000	80,000
Uniform Maintenance (Dept)	-	8,100	8,100
Vehicle Lease	11,342	11,542	200
Other Expense	15,295	22,850	7,555
Total Operating Expense	61,637	157,492	95,855
	61,637	157,492	95,855
Total Expense	467,261	593,398	126,137

Streets & Sidewalks Budget Objectives

- Elimination Of Tripping Hazards Through Sidewalk Repair, Replacement

Public Works - Roads and Sidewalks

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	4	4	-
Total Compensation	199,485	239,419	-
Operating Expense			
Other Contracted Services	73,182	99,000	25,818
Electicity, Gas & Water	190,000	201,000	11,000
Road Materials & Supplies	35,000	35,000	-
Vehicle Lease	30,144	30,144	-
Miscellaneous	12,500	12,500	-
Total Operating Expense	340,826	377,644	36,818
Capital			
Machinery & Equipment	46,598	-	(46,598)
Total Capital	46,598	-	(46,598)
Total Expense	586,909	617,063	30,154

Fleet Maintenance Budget Objectives

- Robust Preventative Maintenance Program
- Vehicle Replacement Requests Subjected To Thorough Analytical Assessment
- Fast Vehicle Repair Turnaround

Public Works - Vehicle Maintenance

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)			
Full-Time	3	3	-
Part-Time	1	-	(1)
Total Compensation	183,552	233,444	49,892
Operating Expense			
Other Contracted Services	80,000	80,000	-
Gas, Oil, Grease	301,000	321,000	20,000
Vehicle Repair - Accidents	100,000	100,000	-
Parts & Repairs	45,000	50,000	5,000
Tires & Wheels	27,000	29,000	2,000
Other Expense	13,700	13,828	128
Total Operating Expense	566,700	593,828	27,128
Capital			
Machinery & Equipment	5,000	-	(5,000)
Total Capital	5,000	-	(5,000)
Total Expense	755,252	827,272	72,020

Water-Sewer Operating Fund - Divisions

$	FY 25 Fcst	FY 26 Prop	Incr / (Decr)
Water	2,641,074	2,762,759	$121,685
Sewer	4,411,638	5,212,936	801,298
Meters & Service Lines	333,987	428,511	94,524
Water-Sewer Finance	2,856,682	907,360	(1,949,322)
CIP Management	260,345	326,868	66,523
Total - Ex Transfer Out	$10,503,725	$9,638,433	($865,292)
Transfer Out	1,562,028	3,401,503	1,839,475
Total - General Fund	$12,065,753	$13,039,936	$974,183

Water Distribution Budget Objectives

- Make Preparations For Assumption Of Utility Responsibilities From County In FY 27
- Program To Locate & Exercise All Water Valves
- Implement Backflow Inspection Program

Water-Sewer - Water Distribution

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	**4**	**5**	**1**
Total Compensation	**200,512**	**289,757**	**89,245**
Operating Expense			
Other Professional Services	**53,954**	**32,500**	**(21,454)**
Other Contracted Services	**62,388**	**222,500**	**160,112**
Purchase Of Water	**2,058,522**	**1,942,324**	**(116,198)**
Operating Expense	**25,000**	**25,000**	**-**
Parts & Repairs	**15,000**	**20,000**	**5,000**
Vehicle Lease	**11,297**	**11,497**	**200**
Other Expense	**21,900**	**25,180**	**3,280**
Total Operating Expense	**2,248,062**	**2,279,002**	**30,940**
Capital			
Fire Hydrants	**90,000**	**92,000**	**2,000**
Machinery & Equipment	**102,500**	**100,000**	**(2,500)**
Total Capital	**192,500**	**192,000**	**(500)**
Total Expense	**2,641,074**	**2,760,759**	**119,685**

Wastewater Collection & Transmission Budget Objectives

- Prepare To Reassume Utility Responsibilities From County In FY 27.
- Continue Working With County To Better Handle City Wastewater During Significant Storms
- Ensure Continued Compliance With County DERM Settlement
- Conduct CCTV Services & Repair As Necessary To Satisfy DERM Flow Test Requirements
- Point Repair Program To Reduce Inflow & Infiltration

Wastewater Collection & Transmission

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	9	9	-
Total Compensation	347,126	513,539	166,413
Operating Expense			
Other Professional Services	93,092	178,000	84,908
Other Contracted Services	381,085	391,000	9,915
Electric, Gas, Water	75,955	83,551	7,596
Sewage Disposal	3,243,479	3,842,719	599,240
Maintenance	14,850	15,000	150
Chemicals/Horticultural	4,000	17,000	13,000
Vehicle Lease	18,443	18,643	200
Other Expense	42,464	31,484	(10,980)
Total Operating Expense	3,873,369	4,595,397	722,028
Capital			
Improvements - Other	-	25,000	25,000
Machinery & Equipment	191,143	75,000	(116,143)
Total Capital	191,143	104,000	(87,143)
Total Expense	4,411,638	5,212,936	801,298

Meter & Service Lines Budget Objectives

- Thorough Meter Box Inspection Program For Meter Tampering
- Initiation Of Service Line Replacement Program

Water-Sewer - Service Lines & Meter Maintenance

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	**3**	**4**	**1**
Total Compensation	**96,255**	**251,937**	**155,682**
Operating Expense			
Other Contracted Services	**61,000**	**111,000**	**50,000**
Repair And Maintenance	**120,000**	**10,000**	**(110,000)**
Parts & Repairs	**5,000**	**8,999**	**3,999**
Vehicle Lease	**10,032**	**23,371**	**13,339**
Other Expense	**16,700**	**18,704**	**2,004**
Total Operating Expense	**212,732**	**172,074**	**(40,658)**
Capital			
Machinery & Equipment	**25,000**	**-**	**(25,000)**
Computer	**-**	**4,500**	**4,500**
Total Capital	**25,000**	**4,500**	**(20,500)**
Total Expense	**333,987**	**428,511**	**94,524**

Water-Sewer - Finance / Customer Service

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Operating Expense			
Other Contracted Services	210,000	235,000	25,000
Other Expense	8,500	13,200	4,700
Total Operating Expense	218,500	248,200	29,700
Other Uses			
Legal Settlements	1,000,000	-	(1,000,000)
Leave Pay-Out - Wages	81,100	83,533	2,433
Total Other Uses	1,081,100	83,533	(997,567)
Debt Service			
State Revolving Loan	367,745	375,627	7,882
Debt Due To M-D - Principal	1,089,337	-	(1,089,337)
Total Debt Service	1,457,082	375,627	(1,081,455)
Contingency			
Total Contingency	100,000	200,000	100,000
Total Expense Ex Transfer Out	2,856,682	907,360	(1,949,322)
Transfer Out			
Other Transfer	1,384,667	1,501,503	116,836
Water-Sewer CIP Fund	177,361	1,900,000	1,722,639
Total Transfer Out	1,562,028	3,401,503	1,839,475
Total Expense	4,418,710	4,308,863	(109,847)

CIP Management Budget Objectives

- On Schedule & Within Budget

CIP Management

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	3	2	(1)
Total Compensation	**206,394**	**200,218**	**(6,176)**
<u>Operating Expense</u>			
Other Professional Services	**55,000**	**56,650**	**1,650**
Other Contracted Services	**26,000**	**26,780**	**780**
Other Operating Expense	**10,000**	**10,300**	**300**
Total Operating Expense	**91,000**	**93,730**	**2,730**
Total Expense	**297,394**	**293,948**	**(3,446)**

Stormwater Operations Budget Objectives

- Multi-Year Program Of Cleaning & Repairing Drainage System
- Excellent Maintenance Of Canals For Effectiveness & Aesthetics
- Correct All Remaining Issues From State MS4 Inspection
- Provide State Drainage System Reports Required By New Legislation

Stormwater Operating Fund Expense

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	8	8	-
Total Compensation	273,259	461,059	187,800
Operating Expense			
Other Professional Services	61,508	26,000	(35,508)
Other Contracted Services	374,000	682,000	308,000
Repairs - Machinery & Equip	10,000	10,000	-
Vehicle Lease	307,101	236,101	(71,000)
Tipping Fees	40,000	45,000	5,000
Other Expense	18,716	21,476	2,760
Total Operating Expense	811,325	1,020,577	209,252
Legal Settlements	63,000	-	(63,000)
Total Other Uses	63,000	-	(63,000)
Machinery & Equipment	4,000	-	(4,000)
Total Capital	4,000	-	(4,000)
State Revolving Loan	10,479	10,479	-
Total Debt Service	10,479	10,479	-
Total Contingency	250,000	150,000	(100,000)
Transfer Out			
Other Transfers	278,789	371,149	92,360
Stormwater CIP Fund	1,079,101	3,626,075	2,546,974
Total Transfer Out	1,357,890	3,997,224	2,639,334
Total Expense	2,769,953	5,639,339	2,869,386

Town Center Budget Objectives

- Air Conditioning Preventative Maintenance Program
- Energy Audit

Town Center - Expense

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Total Compensation	-	-	-
Operating Expense			
Other Contracted Services	292,893	250,893	(42,000)
Electric, Gas, Water	132,571	145,832	13,261
Rentals	2,500	5,000	2,500
Repair & Maint - Building	39,000	67,000	28,000
General Expense	3,000	3,000	-
Real Estate Tax	42,199	42,453	254
Total Operating Expense	512,163	514,178	2,015
Capital			
Building Improvements	57,200	-	(57,200)
Total Capital	57,200	-	(57,200)
Total Expense Ex Trans Out	569,363	514,178	(55,185)
Total Expense	569,363	514,178	(55,185)

Risk Management Budget Objectives

- Seek Competitive Insurance - Spring FY 26
- Current Agent Of Record To Advocate With FMIT - FY 26 Premiums
- Implementation Of Accident Review Board
- Implementation Of Comprehensive Safety Program

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Risk Management - Expense

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Operating Expense			
Worker's Compensation	58,150	30,500	(27,650)
Accidental Death	1,000	1,500	500
Other Professional Services	116,000	107,000	(9,000)
Motor Vehicle Deductible	55,000	55,000	-
Postage	50	50	-
Insurance Premium	4,231,544	4,247,384	15,840
General Liability - Deductible	40,000	50,000	10,000
General Expense	100	300	200
Total Operating Expense	4,501,844	4,491,734	(10,110)

Information Technology Budget Objectives

- Implement Citywide State Of Art Financial System (ERP)
- In-House Media / Marketing Services
- Implement Opa-locka TV
- Enhance IT Infrastructure & Back-Up Capabilities
- Continue Citywide Installation Of Cameras

IT - Expense

	FY 25	FY 26	
Account Title	Fcst	Proposed	Over / (Under) Fcst
Headcount (Budgeted)	3	4	1
Total Compensation	234,690	365,930	131,240
Operating Expense			
Other Contracted Services	29,801	98,500	68,699
Telephone	246,500	236,500	(10,000)
Internet	87,000	91,100	4,100
Software Licensing	608,681	873,450	264,769
OtherExpense	9,100	13,000	3,900
Total Operating Expense	981,082	1,312,550	331,468
Capital			
Computer Equipment	115,107	128,000	12,893
Total Capital	115,107	128,000	12,893
Total Expense	1,330,879	1,806,480	475,601

Capital Improvement Program (1)

				Funding Sources		
$	FY 25 Fcst	FY 26 Prop	Two Year Total	City Funds	ARPA	Grant / Other
Total Projects	$9,943,776	$11,393,904	$21,337,680	10,232,415	7,494,154	3,611,111
Safe Neighborhood CIP Fund				3,449,878	2,539,047	1,833,111
Water-Sewer CIP Fund				2,077,361	3,386,640	-
Stormwater CIP Fund				4,705,176	1,568,467	695,000
Peoples' Trans Plan Fund						1,083,000
Total				10,232,415	7,494,154	3,611,111
				-	-	
Cairo Lane	3,200,000	2,386,261	5,586,261	252,920	4,533,341	800,000
Burlington Canal	835,077	750,000	1,585,077	1,585,077		
Nile Gardens Drainage	100,000	1,341,749	1,441,749	1,441,749		
Pump Station #4	66,352	1,150,000	1,216,352	1,216,352		
NW 131st ST	50,000	1,150,000	1,200,000	700,000		500,000
Pump Station #9 Rehabilitation	719,500	474,640	1,194,140	19,500	1,174,640	
Pump Station #16 Rehabilitation	719,500	274,486	993,986	19,500	974,486	
Historic City Hall	711,903	-	711,903	484,000		227,903
Resurfacing Improvements	322,339	300,000	622,339	154,339		468,000

Capital Improvement Program (2)

$	FY 25 Fcst	FY 26 Prop	Two Year Total	Funding Sources: City Funds	Funding Sources: ARPA	Funding Sources: Grant / Other
Total Projects	$9,943,776	$11,393,904	$21,337,680	10,232,415	7,494,154	3,611,111
Sidewalks	410,000	150,000	560,000	150,000		410,000
Sesame Street Bridge	520,600	-	520,600	520,600		
Urban & Community Forestry	-	500,000	500,000			500,000
Gateways	483,700	-	483,700	483,700		
Alexandria Dr. - Water Main	-	450,000	450,000	450,000		
NW 133rd ST	348,460	-	348,460	108,490	239,970	
Sewer Main Lining	-	300,000	300,000	300,000		
Street Safety Analysis (SS4A)	44,010	250,000	294,010	58,802		235,208
ADA Upgrade	94,000	200,000	294,000	294,000		
RR Crossing - Opa-locka Blvd	3,000	254,066	257,066	257,066		
Ingram Park Playground	-	250,000	250,000	125,000		125,000
Sherbondy Playground	210,000	-	210,000	210,000		
RR Crossing - Codadad Street	3,000	206,296	209,296	209,296		
Alexandria Dr.(Planning & Desig	-	200,000	200,000	200,000		
Segal Park Drainage	-	200,000	200,000	200,000		

Capital Improvement Program (3)

$	FY 25 Fcst	FY 26 Prop	Two Year Total	Funding Sources: City Funds	Funding Sources: ARPA	Funding Sources: Grants / Other
Total Projects	$9,943,776	$11,393,904	$21,337,680	10,232,415	7,494,154	3,611,111
				-	-	
Resiliency Study	120,000	75,000	195,000			195,000
Code Office	-	150,000	150,000	150,000		
Police Station	131,609	-	131,609	131,609		
Commerce North	-	131,406	131,406	131,406		
Artscape	75,000	50,000	125,000		125,000	
Roadway Assessment	125,000	-	125,000	125,000		
Sewer Modeling Update	124,000	-	124,000		124,000	
Segal Park Parking	119,173	-	119,173		119,173	
Smart Covers (SCADA)	105,364	-	105,364		105,364	
NW 133 St & 43rd Ave	-	100,000	100,000	100,000		
Lead Pipe Study	98,180	-	98,180		98,180	
Sherbondy Trails	82,000	-	82,000	82,000		
Sesame St Culvert Replacement	52,509	-	52,509	52,509		
Sherbondy Basketball Court	-	50,000	50,000			50,000
Ingram Park Court Restoration	50,000	-	50,000			50,000
Segal Park Playground	-	50,000	50,000			50,000
Pump Station #12 Rehabilitation	19,500	-	19,500	19,500		